

Board of Directors (in Public)

Item 6.3a

Subject: Operational Board Summary Report
Date of meeting: 28 March 2017
Prepared by: Helen Turner, Executive Assistant
Presented by: Jane Tomkinson, Chief Executive

BAF Ref	Impact on BAF
1-4	None

1. Executive Summary

This paper summarises the key items of business considered at the meeting of the Operational Board held on 27 January 2017.

The Board is asked to note the content of the report and to consider and monitor the effectiveness of the Operational Board in holding to account for the delivery of the Trust's objectives.

2. Report from Operational Board 27.1.17

2.1 Pharmacy Organisational Change

Operational Board received a presentation on Pharmacy organisational change options appraisal to reduce staffing to achieve its failing CIP target. Operational Board felt that the risk was too high and that overall a refreshed approach to Pharmacy was needed particularly in the context of rising medication errors and the patient flow work.

2.2 STP Cardiac Services Update

Operational Board received an update on the STP CVD work stream with details of the CVD clinical summit shared and the payment reform work being undertaken with KPMG.

2.3 Fundraising Capital Campaign

Operational Board received an update on the elements of running a successful capital fundraising campaign in the context of the current focus on ICECAP and Robotics. Greater transparency of monies raised and regular sharing of accounts for research would also be addressed through the finance team restructure.

2.4 Recurrent CIP delivery

Operational Board received and noted each of the four directorates CIP plans for 2017/18; Surgery reported 87% of schemes identified and moving forward; Medicine 74% of schemes green or amber and 26% of schemes that were high risk and needed additional work. Clinical Services reported 73% of schemes worked up and further schemes identified that needed additional scoping. Corporate services have identified £834,000 of savings their target being £741,114

2.5 Deanery Report

Operational Board received an update on the HENW monitoring visit on surgical training, while overall the report is satisfactory further work is needed on ANPs and simulation training. It is expected that enhanced monitoring will be lifted in the summer and the education team is confident in delivering the action plan before the next Junior Doctor survey is due.

2.7 Performance

The Chief Operating Officer presented the strategic and operational dashboards and the Strategic Oversight Framework and in particular those red rated.

The Divisional teams each presented a comprehensive report on access, quality, finance, activity, CIP and workforce highlighting exceptions and action plans to mitigate risk.

Each Division's risk register was reviewed.

2.7 Corporate Risk Register

The corporate risk register was reviewed and noted that there was new risk in Community Administration.

2.8 Finance Month 9 update

Operational Board received an update on the Month 9 position and that overall the Trust was on target to achieve its operational plan despite CIP under performance which was mitigated through non-recurrent CIP schemes and lack of progress on the investment plan.

While progress was being made, acceleration of a widespread universal culture shift to new ways of working throughout the Trust was discussed.

2.9 Organisational Learning

Operational Board received a cross-divisional report on the learning from the Trust's response to winter pressures.

2.9 1/4ly Report from CCIO

Operational Board received and noted a report that there was good progress on IT and IT infrastructure.

2.10 CEO's Briefing

The CEO circulated the report from the private session of the Board of Directors to Operational Board.

Recommendation

The Board of Directors is asked to note the summary report of the meetings of the Operational Board.